

SAI INDUSTRIES LIMITED

Regd. Office: 302, 3rd Floor, C-2/4, Community Centre Ashok Vihar,
Phase-2, New Delhi, New Delhi, Delhi, India, 110052.

Website: www.saiindustries.org.in | EMAIL: saiindustries884@gmail.com

CIN: L74999DL1991PLC045678

September 6, 2025

**The General Manager,
Department of Corporate Services,
BSE Limited, P.J. Towers,
Dalal Street
Mumbai — 400001**

Scrip Code: 530905

Subject: Annual Report of 34th Annual General Meeting of the Members of the Company scheduled on Tuesday, 30th September, 2025.

In compliance with the Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR Regulations"), we are submitting herewith the Annual Report of the Company for the financial year 2024-25 for 34th Annual General Meeting scheduled on Tuesday, 30th September, 2025 at 04:00 AM (IST) at 302, 3rd Floor, C-2/4, Community Centre Ashok Vihar, phase-2, Delhi - 110052.

The Annual Report of the Company for the Financial Year 2024-25 is being sent through electronic mode only to those members whose e-mail addresses are registered with the Company/Depositories in accordance with MCA and SEBI circulars.

Kindly take the same on your records.

Thanking You.
Yours Faithfully,


For SAI INDUSTRIES LIMITED
AJAY
DIRECTOR
DIN: 09212447

Encl: Annual Report

SAI INDUSTRIES LIMITED

34 ANNUAL GENERAL MEETING ANNUAL
REPORT 2024-2025

CORPORATE OVERVIEW

BOARD OF DIRECTORS	Mr. Narender Mr. Ajay Mr. Yogender Ms. Anshu Jain	Managing Director Non-Executive Director Independent Director Additional Non-executive Director
BOARD COMMITTEES (As on 31.03.2025)		
Audit Committee	Mr. Yogender Mr. Narender Mr. Ajay Ms. Anshu jain	Independent Director Managing Director Non- Executive Director Director, Company Secretary
Stakeholder Relationship Committee	Mr. Yogender Mr. Narender Mr. Ajay Ms. Anshu jain	Independent Managing Director Non-Executive Director Director, Company Secretary
Nomination and Remuneration Committee	Mr. Yogender Mr. Narender Mr. Ajay Ms. Anshu jain	Independent Managing Director Director Director, Company Secretary
STATUTORY AUDITORS	M/s Girotra & Co., Chartered Accountants	
SECRETARIAL AUDITORS	V HARI & CO.	
REGISTERED OFFICE	302, 3rd Floor, C-2/4, Community Centre Ashok Vihar, phase-2 New Delhi – 110052	
REGISTRAR AND TRANSFER AGENT	Beetal Financial & Computer Services (P) Ltd Beetal House, 3rd Floor 99 Madangir, Behind Local Shopping Centre, Near Dada Harsukhdas Mandir, New Delhi- 110062 Phone- 91-11-2996 1281-83 Fax- 91-11-2996 1284 Email- beetal@beetalfinancial.com	
E- MAIL ID	saiindustries884@gmail.com	
STOCK EXCHANGE	Bombay Stock Exchange	

SAI INDUSTRIES LIMITED

CIN: L74999DL1991PLC045678, **Email:** saiindustries884@gmail.com

Regd Off: 302, 3rd Floor, C-2/4, Community Centre Ashok Vihar, Phase-2 Delhi- 110052

NOTICE OF THE 34th ANNUAL GENERAL MEETING

Notice is hereby given that the 34th Annual General Meeting of the Shareholders of Sai Industries Ltd. ('SAI or the 'Company') will be held on Monday 30th September, 2025 at 04:00 PM at B- Block, Samrat Enclave, LSC, Delhi-110034 to transact the following:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the Financial year ended 31st March, 2025, including the Audited Balance Sheet as at March 31st, 2025, the statement of Profit and Loss for the year ended on that date and the Cash Flow Statement for the year ended on that date together with the Reports of the Directors and Auditors thereon.
2. To re-appoint Mr. Ajay (DIN: 09212447), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

3. TO APPOINT SECRETARIAL AUDITOR

"RESOLVED THAT pursuant to the provisions of Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and other applicable provisions, if any, V.Hari & Co., Practicing Company Secretary (Membership No. 3552, Certificate of Practice No. 8244) be and is hereby appointed as the Secretarial Auditor of the Company for the Financial Year 2024-25 to conduct the Secretarial Audit of the Company.

4. REGULARIZATION OF Ms.ANSHU JAIN AS WOMEN DIRECTOR OF THE COMPANY

To consider, and if thought fit, to pass, with or without modification(s), if any, following resolution as Special Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 149 and other applicable provisions, if any, of the Companies Act, 2013 and any other applicable law, Ms. ANSHU

JAIN (DIN : 00036156), who was appointed as an Additional Non-executive Director of the Company by the Board w.e.f. 16/06/2025, be and is hereby appointed as Non-Executive Director of the company

5. SPECIAL RESOLUTION FOR EXCEEDING THE LIMIT UNDER SECTION 186 OF THE COMPANIES ACT, 2013

RESOLVED THAT pursuant to the provisions of Section 186 of the Companies Act, 2013 (the "Act"), and other applicable provisions of the Act and rules made thereunder, and subject to the approval of the Reserve Bank of India (if applicable), the consent of the members of the Company be and is hereby accorded to authorize the Board of Directors to Exceed the limit prescribed under Section 186 of the Act, which restricts the maximum amount of loan, guarantee, or investment that a company can make.

FURTHER RESOLVED THAT the any director of the company be and is hereby authorized to file the necessary forms with the Registrar of Companies and to take all such steps as may be necessary in connection with the implementation of this resolution.

For and on behalf of the Board

For **Sai Industries Limited**

sd/-

Mr. Yogender
Director
DIN :09376906

Place: Delhi

Date:06.09.2025

NOTES:

1. A member entitled to attend and vote at the annual general meeting is entitled to appoint a proxy to attend and vote in the meeting instead of himself/herself and the proxy need not be a Member of the company. The instrument appointing the proxy, in order to be effective, must be deposited at the Company's Registered Office, duly completed and signed, not less than 48 Hours before the commencement of the AGM. Proxies submitted on behalf of Companies, Societies etc., must be supported by appropriate resolutions / authority, as applicable. A person can act as proxy on behalf of Members not exceeding fifty (50) and holding in the aggregate not more than 10% of the total share capital of the Company. In case a proxy is proposed to be appointed by a Member holding more than 10% of the total share capital of the Company carrying voting rights, then such proxy shall not act as a proxy for any other person or shareholder.

2. A blank proxy form (MGT-11) is attached herewith.

The Board of Directors of the Company in their meeting held on 29.05.2025 has approved the Standalone Financial Statements of the Company as at 31st March, 2025.

3. Corporate members intending to authorize their representatives to attend the Meeting are requested to send a scanned certified copy of the board resolution (pdf /jpeg format) authorizing their representative to attend and vote on their behalf at the Meeting. The said Resolution/Authorization shall be sent to the Scrutinizer by email through its registered email address to **csvhari@gmail.com** The Register of members and Share Transfer books will remain closed from 24th September, 2025 to 30th September, 2025 (both days inclusive) for the purpose of Annual General Meeting.

4. Members may also note that the Notice of the 34th Annual General Meeting, Attendance Slip, Proxy Form, Route Map, Ballot Paper and the Annual Report for 2024-25 will be available at the registered office of the company.

5. Members are requested to notify change in address (if any) immediately, at **saiindustries884@gmail.com**.

6. Members, Proxies and Authorized Representatives are requested to bring to the meeting, the Attendance Slip enclosed herewith, duly completed and signed, mentioning therein details of their DP ID and Client ID / Folio No.

7. Members holding shares in physical Form are required to update their PAN and Bank

Account details by providing self-attested copy of PAN and original cancelled cheque with preprinted name of the Shareholder/bank attested copy of passbook/statement showing name of account holder(s) by forwarding the above documents to the RTA i.e., Beetal Financial & Computer Services (P) Ltd Beetal House, 3rd Floor, 99 Madangir, Behind Local Shopping Centre, Near Data Harsukhdas Mandir, New Delhi-110062. Members are requested to register/update their e-mail addresses for receiving all communications including Annual Report, Notices, Circulars, etc. from the Company electronically.

8. Alteration of shareholders holding shares in physical form is invited to the SEBI latest amendment to the listing regulations; vide which the SEBI has mandated the transfer of shares of a listed company in demat form only. Shareholders are therefore advised to dematerialize their physical shareholding at the earliest to avoid any inconvenience.

9. In case of joint holder attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote.

10. Members seeking any information with regard to the accounts or any matter to be placed at the AGM are requested to write to the Company on or before 25th September, 2025 through email on saiindustries884@gmail.com. The same will be replied by the Company suitably. Documents referred to in this Notice will be made available for inspection as per applicable statutory requirements.

11. In compliance with the aforesaid MCA Circulars and SEBI Circular dated May 12, 2020, Notice of the AGM along with the Annual Report is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories. Members may note that the Notice and Annual Report will also be available on the websites of the Stock Exchanges i.e. BSE and on the website of NSDL.

12. In terms of Section 152 of the Act, Mr. Ajay, retires by rotation at this Meeting and being eligible, offers himself for re-appointment. The Board of Directors of the Company recommends his re-appointment. Details of the Directors proposed to be re-appointed as required in terms of SEBI Listing Regulations, 2015 and Secretarial Standard on General Meetings (SS-2) issued by The Institute of Company Secretaries of India, are provided below.

13. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised to not leave their demat account(s) dormant for a long time. Periodic statement of holdings should be obtained from the concerned Depository

Participant and holdings should be verified from time to time.

Members can send their requests, if any, to saiindustries884@gmail.com.

14. Process for registering e-mail addresses to receive this Notice electronically and cast votes electronically.

a. Registration of e-mail addresses: For registration of e-mail addresses of those Members (holding shares either in electronic or physical form) who wish to receive this Notice electronically and cast votes electronically. Eligible Members whose e-mail addresses are not registered with the Company/DPs are required to provide the same to Company on saiindustries884@gmail.com on or before 5.00p.m. (IST) on 23rd September, 2025 along with copy of PAN.

15. The Securities and Exchange Board of India (SEBI) vide circular No. SEBI/HO/MIRSD/DOP1/CIR/P/2018/73 dated 20th April 2018 has mandated compulsory submission of Permanent Account Number (PAN) and bank details by every participant in the securities market. Members holding shares in the electronic form are, therefore requested to submit their PAN and bank details to their Depository Participant(s) and members holding shares in physical form shall submit the details to company.

**VOTING THROUGH ELECTRONIC MEANS
THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS
UNDER: -**

The remote e-voting period begins on 27th September, 2025 09.00 A.M. and ends on 29th September, 2025 at 05.00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 23rd September, 2025 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 23rd September, 2025.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

- A) Login method for e-Voting for Individual shareholders holding securities in demat mode
In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “ Beneficial Owner ” icon under “ Login ”

	which is available under „IDeAS” section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to
	e-Voting website of NSDL for casting your vote during the remote e-Voting period If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 2. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under „Shareholder/Member” section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 3. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  

Individual Shareholders holding securities in demat mode with CDSL	1. Existing users who have opted for Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi. 2. After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links
	of e-Voting service provider i.e. NSDL. Click on NSDL to cast your vote. 3. If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4. Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. NSDL where the e-Voting is in progress.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 022-23058542-43

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under „Shareholder/Member” section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

4. Password details for shareholders other than Individual shareholders are given below:

- a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the „initial password“ which was communicated to you. Once you retrieve your „initial password“, you need to enter the „initial password“ and the system will force you to change your password.
- c) How to retrieve your „initial password“?
 - (i) If your email ID is registered in your demat account or with the company, your „initial password“ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your „User ID“ and your „initial password“.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

5. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a) Click on “[Forgot User Details/Password?](#)”(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) [Physical User Reset Password?](#) (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
6. Now, you will have to click on “Login” button.
7. After you click on the “Login” button, Home page of e-Voting will open.
8. **After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.**

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join General Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to cspreetijain@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "[Forgot User Details/Password?](#)" or "[Physical User Reset Password?](#)" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to info@jatalia.in.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16-digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to info@jatalia.in. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders

holding securities in demat mode.

3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

General

Please note that:

- Login to e-voting website will be disabled upon five unsuccessful attempts to key- in the correct password. In such an event, you will need to go through 'Forgot Password' option available on the site to reset the same.
- Your login ID and password can be used by you exclusively for e-voting on the Resolutions placed by the companies in which you are the Shareholder.
- It is strongly recommended not to share your password with any other person and take utmost care to keep it confidential.

By Order of the Board
For Sai Industries Limited

Sd/

Mr. Yogender
Director
DIN :09376906

Place: Delhi
Date: 06.09.2025

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Pursuant to Section 102 of the Companies Act, 2013 ("the Act"), the following Explanatory Statement sets out all material facts relating to the business mentioned under Item Nos. 3 of the accompanying Notice.

ITEM NO.3 REGULARIZATION OF Ms. ANSHU JAIN AS WOMEN DIRECTOR OF THE COMPANY

The Board of Directors (based on the recommendation of Nomination and Remuneration Committee) has appointed Ms. Anshu Jain as an additional Director of the Company under Section 152(1) of the Act with effect from 16/06/2025 subject to approval of members in general meeting. The Board has appointed Ms. Anshu Jain additional Director of the Company for a period of five years from 16/06/2025, upon the terms & conditions hereinafter indicated in the Appointment letter.

The Board recommends the Ordinary Resolution as set out at Item No.3 of the Notice for approval by the Members.

Particulars	Details
Name of Director	ANSHU JAIN
Date of Birth	01/08/1968
Expertise in Specific functional area	LEGAL
Qualification	PROFESSIONAL-CS
No. of equity shares held in the Company	NIL
List of other Companies in which directorship are held (excluding Foreign Companies & Section 8 Companies)	6

Item No.4 Special Resolution for Exceeding the Limit Under Section 186 of the Companies Act, 2013

Purpose of the Resolution:

The purpose of this Special Resolution is to seek the approval of the members of the Company to exceed the limit prescribed under Section 186 of the Companies Act, 2013, which governs the maximum amount of loans, guarantees, and investments that a company can make.

Background:

Section 186 of the Companies Act, 2013, restricts a company from making loans, giving guarantees, or making investments beyond the limits specified therein. However, the Company, in the course of its business operations, intends to make certain loans, guarantees, or investments which may exceed these limits.

Rationale for Exceeding the Limit: The Company is giving General approval to the board of Director of the company to provide loans, Guarantee, Security and make investments under the provision of the Companies Act 2013. To facilitate this, it is necessary for the Company to exceed the limits prescribed under Section 186.

Implications:

By approving this resolution, the members will authorize the Board of Directors to make loans, guarantees, or investments up to the specified limit exceeding the statutory threshold. The Company will ensure that all such transactions comply with the provisions of the Companies Act, 2013, and any other applicable regulations.

Financial Impact:

The Company believes that exceeding the limits will be in the best interest of the Company and its stakeholders. The Board will also ensure that such transactions are undertaken with due diligence and proper documentation to safeguard the interests of the Company.

Approval Required:

This resolution requires approval by a special resolution in accordance with Section 186 of the Companies Act, 2013. The Board recommends the approval of this resolution to facilitate the intended business activities and growth of the Company.

Directors' Interest:

None of the Directors of the Company are interested in the proposed resolution, except in their capacity as shareholders of the Company

Recommendation:

The Board of Directors recommends the passing of the Special Resolution as set out in Item No. 4 of the Notice.

For and on behalf of the Board
For Sai Industries Limited
sd/-
Mr. Yogender
Director
DIN :09376906

Place: Delhi
Date:06.09.2025

BOARD REPORT

To

The Shareowners,

Sai Industries Limited

Your Directors have pleasure in presenting the 34th Annual Report on the businesses and operations of the Company and Audited financial Statements for the financial year ended 31st March, 2025.

1. FINANCIAL RESULTS

The financial performance of the Company for the year ended on March 31, 2025 is summarized below:

(Figures in Rupees)

Particulars	Current Year 2024-2025	Previous Year 2023-2024
Revenue from Operations	-	-
Total Expenses	3,292.07	11,869.50
Profit before Tax	(3,29200)	(11,86900)
Current Tax	-	-
Deferred Tax	-	-
Previous Tax	-	-
Profit after tax	(3,29200)	(11,86900)
Earning per Share	(0.11)	(0.40)

2. RESULTS OF OPERATIONS AND THE STATE OF COMPANY'S AFFAIRS:

The Profit after tax is (3,29200)as compared to Profit of (11,86900) during the previous financial year.

3. DIVIDEND

The Directors of the Company has not recommended any dividend for the current financial year.

4. TRANSFER TO RESERVES

Your Company has not transferred any amount to Reserves & Surplus during the year.

5. CAPITAL STRUCTURE OF THE COMPANY

During the financial year under review, the Authorized Share Capital of the Company was Rs. 5,00,00,000/- (Rupees Five Crores only), and the Issued, Subscribed and Paid-up Share Capital of the Company stood at 3,00,00,000/- (Rupees Three Crores only) divided into 30,00,000 shares of Rs 10 each. There was no change in the capital structure of the Company during the year.

6. DETAILS OF SUBSIDIARIES

The company is not having any subsidiary company.

7. DIRECTORS AND KEY MANAGERIAL PERSONNEL

There is a composition of directorship and KMP.

8. RE-APPOINTMENT OF DIRECTOR:

In accordance with the relevant provisions of the Companies Act, 2013, Mr. Ajay, Director of the Company will retire by rotation in the ensuing Annual General Meeting and being eligible, offers himself for re-appointment. The Board recommends his appointment for the consideration of members of the Company in the ensuing Annual General Meeting.

9. COMMITTEE OF BOARD:

The Company had constituted such committees as required under the Companies Act, 2013 along with the related rules made thereunder read with Listing Obligations & Disclosure Requirements Regulations, 2015. Following Committees are functional:

- A) Audit Committee;
- (B) Nomination and Remuneration Committee;
- (C) Stakeholders Relationship Committee

(A) AUDIT COMMITTEE:

Audit Committee meetings were held during the financial year, under review.

Name of the Director	Designation
1. Yogender	Chairman
2. Narender	Member
3. Ajay	Member

The present constitution of the Audit Committee meets the requirements of the regulation 18 of the Listing Obligations & Disclosure Requirements Regulations, 2015 and Section 177 of the Companies Act, 2013.

(B) NOMINATION AND REMUNERATION COMMITTEE:

The constitution is as follows:

Name of the Director	Designation
1. Yogender	Chairman
2. Narender	Member
3. Ajay	Member

Pursuant to the provisions of Section 178 of the Companies Act, 2013 and the related rules made thereunder read with Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Hereinafter referred to as “SEBI Regulations”), the Board of Directors of the Company has constituted the Nomination and Remuneration Committee to perform such role as prescribed under the Companies Act, 2013 and SEBI Regulations. The Nomination and Remuneration Policy are available on our website:

(C) STAKEHOLDERS RELATIONSHIP COMMITTEE:

The Composition of the Stakeholders Relationship Committee comprised of the following members as on March 31, 2025:

Name of the Director	Designation
1. Yogender	Chairman
2. Narender	Member
3. Ajay	Member

No complaints were received during the year under review.

10. Vigil Mechanism and Whistle Blower Policy:

The Company has adopted a Whistle Blower Policy, as part of Vigil mechanism to provide appropriate avenues to the Directors and Employees to bring to the attention of the management any issue which is perceived to be in the violation of or in conflict with the business interest of the company. During the year, there have been no complaints received.

11. Code of Conduct for Prevention of Insider Trading:

The Company has adopted the Revised Code of Conduct for Prevention of Insider Trading, under the SEBI (Prohibition of Insider Trading) Regulations on March 29, 2020, pursuant to the Securities and Exchange Board of India (Prohibition of Insider Trading) (Amendment) Regulations, 2018 and (Amendment) Regulations, 2019. The Revised Code lays down guidelines for procedures to be followed and disclosures to be made while dealing with the shares of the Company in order to further strengthen the framework for prevention of insider trading to facilitate legitimate business transactions. The Company has also adopted the Code of Corporate Disclosure Practices for ensuring timely and adequate disclosure of Unpublished Price Sensitive Information, as required under the Regulations.

12. Corporate Social Responsibility (CSR) Policy:

At present the company is not covered under CSR provisions as per criteria laid down under section 135(1) of the Companies Act, 2013 and therefore no such expenditure has been incurred during the year as prescribed under section 135(5) of the Companies Act, 2013.

13. MEETINGS OF BOARD:

During the year, four meetings of the Board of Directors were held, all the directors actively participated in the meetings and contributed valuable inputs on the matters brought before the Board of Directors from time to time, details of which are given below:

S.no	DATE OF BOARD MEETING
1.	19.07.2024
2.	12.08.2024
3.	16.09.2024
4.	13.02.2025

14. MATERIAL CHANGES AND COMMITMENTS AFFECTING FINANCIAL POSITION OF THE COMPANY BETWEEN THE END OF THE FINANCIAL YEAR AND DATE OF THIS REPORT:

During the period under review there were no noticeable material changes and commitments impacting the financial position of the Company between the end of the financial year and the date of this report.

15 STATUTORY AUDITORS:

Pursuant to the provisions of Section 139 and other applicable provisions, if any, of the Companies Act, 2013, and the Rules framed there under, as amended from time to time, M/s. Girotra & Co, Chartered Accountants, (FRN No. 012351N) be the Statutory Auditor of the company till the conclusion of 34th Annual general Meeting of the Company.

The Notes on accounts referred to in the Auditors' Report are self-explanatory and do not call for any further comments.

16. DECLARATION BY INDEPENDENT DIRECTOR:

The Company has received the necessary declaration from each Independent Director in accordance with Section 149(7) of the Companies Act, 2013, that he meets the criteria of independence as laid out in sub-section (6) of Section 149 of the Companies Act, 2013.

16. DEPOSITS:

During the period under review, the Company has NOT accepted deposits from its members in relation to which the process prescribed under Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposit) Rules, 2014.

17. SECRETARIAL AUDITOR:

Pursuant to the provisions of Section 204(1) of the Companies Act, 2013 and the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014, the Board had appointed M/s V.Hari & Co. Practicing Company Secretary to undertake the Secretarial Audit for the F.Y. 2024-2025. The Secretarial Audit Report for F.Y. 2024-25 is annexed herewith marked as **Annexure A** to this Report. The Secretarial Audit Report does not contain any qualification, reservation, adverse remark or disclaimer.

18. COST AUDITOR

During the period under review, Cost Audit is not applicable to the Company.

19. SECRETARIAL STANDARDS

The Institute of Company Secretaries of India had revised the Secretarial Standards on Meetings of the Board of Directors (SS1) and Secretarial Standards on General Meetings (SS-2) with effect from October 1, 2017. The Company has devised proper systems to ensure compliance with its provisions and is in compliance with the same.

20. GREEN INITIATIVE

Pursuant to section 101 and 136 of the Act read with Companies (Management and Administration) Rules 2014, the Company can send Notice of Annual General Meeting, financial statements and other communication in electronic forms. Your Company is sending the Annual Report including the Notice of Annual General Meeting, audited financial Statements, Directors' Report along with their annexure etc. for the Financial Year 2024-25 in the electronic mode to the shareholders. Electronic copies of the annual report 2024-25 and notice of the 34th AGM are sent to all members whose email address registered with the Company.

21. E-VOTING

In terms of requirements of the Companies Act, 2013 and the relevant rules made thereunder, the Company has provided 'remote e-voting' (e-voting from a place other than venue of the AGM) facility through NSDL Platform, for all members of the Company to enable them to cast their votes electronically, on the resolutions mentioned in the notice of the 34th Annual General Meeting (AGM) of the Company.

22. DEVELOPMENT AND IMPLEMENTATION OF RISK MANAGEMENT POLICY:

Pursuant to Section 134 (3) (n) of the Companies Act, 2013, a Risk Management Policy has been framed by the Board. In terms of the requirement of the Act, the Board has developed and implemented the Risk Management Policy. Our senior management identifies and monitors the risk on regular basis and evolves process

and system to control and minimize it. With regular check and evaluation business risk can be forecasted to the maximum extent and thus corrective measures can be taken in time. This Policy seeks to minimize the adverse impact of these risks, thus enabling the Company to control market opportunities effectively and enhance its long term competitive advantage. Several risks can impact the achievement of a business objective. Similarly, a single risk can also impact the achievement of several business objectives. The focus of risk management is to assess risks and deploy mitigation measures. This is done through periodic review of the risk and strategy of the Board. During the last financial year, the Company's risk management practices were primarily focuses on the effectiveness of strategic programs in improving our competitive position which provides unique place to the Company in today's competitive business world, our good team of employees and professionals always prepared to address any incidents that may cause business disruptions to our physical and technological model, strengthening internal control to detect fraudulent activity, leadership development and monitoring possible.

23. STATUTORY INFORMATION REGARDING CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Statement containing the necessary information as required u/s 134(3) read with Companies (Accounts) Rules, 2014 is given are as under:

	Current Year	Previous Year
Energy Conservation	Nil	Nil
Technology Absorption	Nil	Nil
Foreign Exchange Earnings and Outgoing	Nil	Nil

24. DIRECTORS' RESPONSIBILITY STATEMENT:

Pursuant to the requirement of section 134(5) of the Companies Act, 2013, the Directors state that:

- a) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures.
- b) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period.

c) The directors had taken proper and adequate care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.

d) The directors had prepared the annual accounts on a going concern basis.

e) The directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively.

f) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

25. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENT:

Details of Loans, Guarantees and Investments, if any, covered under the provisions of Section 186 of the Act are given in the notes to the Financial Statements.

26. PARTICULARS OF RELATED PARTY TRANSACTIONS:

In line with the requirements of the Companies Act, 2013 and Listing Regulations, all related party transactions are entered into, on arm's length basis, in the ordinary course of business. Form No. AOC-2 is annexed as **Annexure-B** to this report.

27. DETAILS IN RESPECT OF ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS:

Internal Control Systems and their adequacy:

The management has put in place effective Internal Control Systems to provide reasonable assurance for:

- Safeguarding assets and their usage.
- Maintenance of Proper Accounting Records
- Adequacy and Reliability of the information used for carrying on Business Operations.

Key elements of the Internal Control Systems are as follows:

- Existence of Authority Manuals and periodical updating of the same for all Functions.
 - Existence of clearly defined organizational structure and authority.
 - Existence of corporate policies for Financial Reporting and Accounting.
 - Existence of Management Information system updated from time to time as may be required.
 - Existence of Audit System.
- Periodical review of opportunities and risk factors depending on the Global / Domestic Scenario and to undertake measures as may be necessary.
- The Company has an Auditor to ensure compliance and effectiveness of the Internal Control Systems in place.

- The management is regularly reviewing the internal progress reports of the Company for performance review which carried out in all the key areas of the operations.
- Periodical reports are regularly circulated for perusal of Board of Directors of the Company for the appropriate action as required
- Normal foreseeable risks of the Company's assets are adequately covered by comprehensive insurance. Risk assessments, inspections and safety audits are carried out periodically.

28. PERFORMANCE EVALUATION:

The Board evaluates the performance of Non-executive and Independent Directors every year. All the Non-Executive and Independent Directors are eminent personalities having wide experience in the field of Business, Industry, Law and Administration. Their presence on the Board is advantageous and fruitful in taking business decisions.

29. PARTICULARS OF EMPLOYEES:

The information required pursuant to section 197(12) read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel), Rules, 2014 and Companies (Particulars of Employees), Rules 1975, in respect of employees of the company and Directors is furnished in **Annexure- D**. There is no employee drawing remuneration in excess of the limits specified under Section 197 of the Companies Act, 2013 read with Rule 5(2) & (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rule, 2014.

OTHER DISCLOSURES:

Since the company has not issued any Sweat Equity Shares, Equity Shares with differential voting rights and issue of shares under employee's stock option scheme, the details are not given.

- The company had not made any purchase of shares or given any loans for purchase of shares.
- The company had not made any buy- back of shares.
- The company has adhered to the Secretarial Standards and made disclosures in relation to the Boards' Report for the year under review.
- There are no significant and material orders passed by the regulators or Courts or Tribunals impacting the going concern status and the company's operations in future.
- There are no further or typical areas of risks or concerns outside the usual course of business foreseeable. Internal control systems are found to be adequate and are continuously reviewed for further improvement.

30. MANAGEMENT DISCUSSION & ANALYSIS:

Management Discussion & Analysis Report on the business of the Company for the year ended March 31, 2025 is annexed as **Annexure C** to this Report. In this we have attempted to include discussion on all the specified matters to the extent relevant or within limits that in our opinion are imposed by the Company's own competitive position.

31. DISCLOSURE OF ACCOUNTING TREATMENT:

In the preparation of financial statements, treatment that prescribed in an Accounting Standard has been followed

32. ENVIRONMENT & SAFETY:

The Company is very conscious of the need to protect environment. The company is taking all possible steps for safeguarding the environment.

33. CAUTIONARY STATEMENT:

Statements in this "Management Discussion & Analysis" which seek to describe the Company's objectives, projections, estimates, expectations or predictions may be considered to be "forward looking statements" within the meaning of applicable securities laws or regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the company's operations include global and Indian demand supply conditions, finished goods prices, stock availability and prices, cyclical demand and pricing in the company's markets, changes in the government regulations, tax regimes, economic developments within India and countries with which the company conducts business besides other factors, such as litigation and other labor negotiations.

34. OBLIGATION OF COMPANY UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:

In terms of provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, the Company has already formulated a Policy to prevent Sexual Harassment of Women at Workplace. In addition to above, there were no such cases filed pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

35. CORPORATE GOVERNANCE:

As per Regulation 15 of SEBI (Listing Obligation and Disclosure requirements) Regulations, 2015, the said regulation is not applicable on our company.

36. FUTURE OUTLOOK:

The Management is confident of meeting all the challenges of the changing business environment.

37. POLICIES

We seek to promote and follow the highest level of ethical standards in all our business transactions guided by our value system. The SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 mandated the formulation of certain policies for all Listed Companies. The policies are reviewed periodically by the Board and updated based on need and new compliance requirement.

<i>S.no</i>	<i>Name of the Policies</i>	<i>Brief Description</i>
1.	Nomination and Remuneration policy	This policy formulates the criteria for determining qualifications, competencies, positive attributes and independence for the appointment of a director (Executive/ Non-Executive) and also the criteria for determine the remuneration of the Directors, KMP and other employees.
2.	Policy for Determining Materiality for Disclosures	This policy applies to disclosures of material events affecting the Company. This policy is in addition to the Company's corporate policy statement on investor relations, which deals with the dissemination of unpublished price sensitive information. The Company is committed to being open and transparent with all stakeholders.
3.	Code of Conduct for the Director and Senior Managerial Persons	The Company in its Board of Directors Meeting has approved the "Code of Conduct" applicable for all Board members and senior managerial persons. As per requirements of the listing agreement a copy of "Code of Conduct" was sent to all Directors. A copy of the same is also available at Registered Office of the Company.
4.	Policy for the Preservation of Documents	In terms of Regulation 9 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors of company has adopted this Policy for the Preservation of Documents.
5.	Vigil Mechanism/ Whistle	The Company has

	Blower Policy	adopted the whistle blower mechanism for the director and employees to report concerns about unethical behavior, actual or suspected fraud, or violation of the Company's code of conduct and ethics.
6.	Related Party Transaction Policy	The policy regulates all the transactions between the Company and its related parties.
7.	Insider Trading Policy	The policy provides the framework in dealing with securities of the Company.
8.	Anti-Sexual Harassment Policy	The Company has in place a Prevention of Sexual Harassment policy in line with the requirements of the Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013. An Internal Complaints Committee has been set up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy. During the year 2024-2025, no complaints were received by the Company related to sexual harassment
9.	Risk Management Policy	Your Company has established a comprehensive risk management policy to ensure that risk to the Company's continued existence as a going concern and to its development are identified and addressed on timely basis.

ACKNOWLEDGEMENT:

Your Directors would like to express their sincere appreciation for the continued support and co-operation from shareholders, customers, suppliers, banks, government authorities, vendors, financial institutions and such other business associates. Your Directors also wish to place on record their deep sense of appreciation for the committed services by the Company's executives, staff and employees without whose dedication your Company could not have achieved the year's milestone.

For and on behalf of the Board

For Sai Industries Limited

sd/-

Mr. Yogender

Director

DIN :09376906

Place: Delhi

Date:06.09.2025



V. HARI & CO.

COMPANY SECRETARIES

HEAD OFFICE

29, VAISHALI,

PITAMPURA,

DELHI-110034.

FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2025

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members
SAI INDUSTRIES LIMITED
302, 3RD FLOOR, C-2/4, COMMUNITY CENTRE,
ASHOK VIHAR, PHASE-2, NEW-DELHI-110052.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **SAI INDUSTRIES LIMITED** (hereinafter called the "Company"). **CIN-L74999DL1991PLC045678** Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2025 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company during the Audit Period according to the provisions of:

- (i) The Companies Act, 2013 ("the Act") and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings, where applicable;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Act") :-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011.
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.





V. HARI & CO.

COMPANY SECRETARIES

HEAD OFFICE

29, VAISHALI,

PITAMPURA,

DELHI-110034.

- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 **(Not applicable to the Company during the Audit Period)**;
- (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 **(Not applicable to the Company during the Audit Period)**;
- (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021: N.A.
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client. **DULY COMPLIED.**
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 **(Not applicable to the Company during the Audit Period)**;
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 **(Not applicable to the Company during the Audit Period)**;
- (i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR Regulations); N.A.

The following Key / Significant laws as Specifically applicable to the Company:-

1. The Income Tax Act, 1961.
2. The Sexual Harassment of Women at work-place (Prevention, Prohibition and Redressal) Act, 2013.

- (vi) On the basis of management representation and our check on test basis, we are on the view that the Company has adequate system to ensure compliance of laws specifically applicable on it and the Company was complied with the these specifically applicable laws except otherwise stated in this report.

We have also examined compliance with the applicable clauses of the Secretarial Standard on Meetings of the Board of Directors and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India.

We report that during the Audit Period:

- The Company has complied with the provisions of the Act, Rules, Regulations, to the extent applicable, as mentioned above.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Non-Executive Directors and Independent Directors. The changes in the composition, if any, of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.



CP-8244



V. HARI & CO.

COMPANY SECRETARIES

HEAD OFFICE

29, VAISHALI,

PITAMPURA,

DELHI-110034.

Adequate notice is given to all directors to schedule the Board Meetings. Agenda and detailed notes on agenda were sent in advance of the meeting other than meeting held at shorter notice and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting for meaningful participation at the meeting.

Majority decisions are carried through and dissenting views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

As informed, the Company has responded to notices for demands, claims, penalties etc. levied by various statutory/regulatory authorities and initiated actions for corrective measures, wherever necessary.

There are no other specific events/actions in pursuance of the above referred laws, rules, regulations, guidelines etc. having a major bearing on the Company's Affairs.

For V. Hari & Co.
Company Secretaries

V. Hari

Sd/-
Varanasi Hari
Proprietor

CP No.: 8244 / FCS No.: 3552

UDIN: **F003552G000918576**.

PEER REVIEW (P.R.NO.) 3384/2023

Place: New Delhi

Date: 02ND AUGUST, 2023.



CP-8244



V. HARI & CO.

COMPANY SECRETARIES

HEAD OFFICE

29, VAISHALI,

PITAMPURA,

DELHI-110034.

ANNEXURE TO SECRETARIAL AUDIT REPORT ISSUED BY COMPANY SECRETARY IN PRACTICE
(UNQUALIFIED)

To,
The Members
SAI INDUSTRIES LIMITED
302, 3RD FLOOR, C-2/4, COMMUNITY CENTRE,
ASHOK VIHAR, PHASE-2, NEW-DELHI-110052.

In relation to our Secretarial Audit Report given for the financial year ended March 31, 2025, We further report that

- a) Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed, provide a reasonable basis for our opinion.
- c) We have not verified the correctness and appropriateness of the financial records and books of accounts of the Company.
- d) Wherever required, we have obtained the management representation about the compliances of laws, rules and regulations and happening of events etc.
- e) The compliance of the provisions of the corporate and other applicable laws, rules, regulations and standards is the responsibility of the management. Our examination was limited to the verification of procedures on test basis.
- f) The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the Management has conducted the affairs of the Company.



CP-8244



V. HARI & CO.

COMPANY SECRETARIES

HEAD OFFICE

29, VAISHALI,

PITAMPURA,

DELHI-110034.

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to regulation 34(3) and schedule V para C of Clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Sai Industries Limited (CEN-L74999DL1991PLC045678) having registered office at 302, 3rd Floor, C-2/4, Community Centre Ashok Vihar, phase-2 New Delhi DL 110052 IN (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with regulation 34(3) read with schedule V Para C sub-clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in), as considered necessary and explanations furnished to us by the Company & its officers, I hereby certify that none of the directors of the Company as stated below for the financial year ending on March 31, 2024 have been debarred or disqualified from being appointed or continuing as director of the Company by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other statutory authority:

DIN/PAN	Name	Expiry Date
10105488	NARENDER	08/10/2024
09212447	AJAY	18/08/2021
09376906	YOGENDER	06/10/2022
00036156	ANSHUJAIN	16/06/2025



CP-8244

*The date of appointment is as per the MCA Portal. Ensuring the eligibility of the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For V. HARI & Co.
Company Secretaries

V. Hari

Sd/-
VARANASI HARI
Proprietor
FCS No. 3552
COP No. 8244

Place: Delhi
Date: 06.09.2025

UDIN: F003552G001192454.
PEER-REVIEW (P R) NO. 3384/2023.



CP-8244

Annexure B**FORM NO. AOC-2**

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transaction under third proviso thereto.

1. Details of contracts or arrangements or transactions not at Arm's length basis.

Sl. No.	Particulars	Details
	Name (s) of the related party & nature of relationship	
	Nature of contracts/arrangements/transaction	
	Duration of the contracts/arrangements/transaction	
	Salient terms of the contracts or arrangements or transaction including the value, if any	
	Justification for entering into such contracts or arrangements or transactions' N.A	
	Date of approval by the Board	
	Amount paid as advances, if any	
	Date on which the special resolution was passed in General meeting as required under first proviso to section 188	

2. Details of contracts or arrangements or transactions at Arm's length basis.

SL. No.	Particulars	Details
	Name (s) of the related party & nature of relationship	
	Nature of contracts/arrangements/transaction	
	Duration of the contracts/arrangements/transaction	
	Salient terms of the contracts or arrangements or transaction including the value, if any	
	Date of approval by the Board	
	Amount paid as advances, if any	

CORPORATE GOVERNANCE REPORT

Pursuant to Regulation 34 read with Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Report on Corporate Governance is as follows:

A good Corporate Governance is a system by which Companies are directed and controlled by the management in the best interest of the stakeholders and others. Corporate Governance ensures fairness transparency and integrity of the Management. Corporate Governance is a way of life, rather than a mere legal compulsion. It further inspires and strengthens investor's confidence and commitment to the Companies. The Company has been practicing the principles of Good Corporate Governance over the years.

The mission is to provide sustainable advanced solution and service to our customers, long term partnership with its investors, maximizing value to our stakeholders, clients, suppliers and its employees.

(1) COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Company Philosophy on Corporate Governance is founded upon a rich legacy of fair ethical and transparent Governance practices, many of which were in place even before they were mandated by adopting highest standards of professionalism, honesty, integrity and ethical behavior.

Through the Governance mechanism in the Company the Board along with its committees undertakes the fiduciary, fair play and independence in its decision making. The Company believes that sustainable and long term growth of every shareholder depends upon the judicious and effective use of available resources and consistent endeavor to achieve excellence in business along with active participation in growth of society, building of environmental balances and significant contribution in economic growth of the Country.

(2) BOARD OF DIRECTORS

The Board of Directors has combination of Non-Executive Directors and Independent directors. The company is professionally managed and its Board of Director comprises of professionally qualified Directors, who have rich experience in diversified fields.

Non-Executive Directors did not have any material pecuniary relationship or transactions with the company during the year 2024-25, which may affect their judgments in any manner.

(A) Composition of Board

The Company's policy is to maintain optimum combination of Executive and Non- Executive Directors. The Constitution of the Board as on March 31, 2025:

Name of the Director	Category
1. Yogender	Chairman
2. Narender	Member
3. Ajay	Member

The Board periodically reviews the Compliance report pertaining to all laws applicable to the Company, prepared by the Company as well as steps taken by the Company to rectify instance of non-compliance.

(B) Attendance record of Board Meetings

The meetings of the Board of Directors are normally held at the Company's Corporate Office in New Delhi. There were 4 Board meetings held during the financial year.

The dates on which the meetings held are:

S.NO.	DATE OF BOARD MEETING
1.	19.07.2024
2.	12.08.2024
3.	16.09.2024
4.	13.02.2025

The last Annual General Meeting of your Company was held on Friday, 30th day of September, 2025 at 04:00P.M. at 302, 3rd Floor, C-2/4,Community Centre Ashok Vihar, phase-2, Delhi -110052, they Chair the meetings in more than 5 Committees as per the requirement of the SEBI (Listing Obligations and Disclosure Requirement), Regulations 2015.

A) Familiarization Programme for Independent Directors

To provide insights into the Company and to enable the Independent Directors to understand the Company's business in depth, the Company has initiated the programme which facilitates the Independent Directors in the better decision making. Details of the familiarization programme of the independent directors are available on the website.

(D) Disclosure of relationship between Directors Inter-se

No Director is related to each other inter-se.

(3) COMMITTEES OF THE COMPANY

AUDIT COMMITTEE

The Company has constituted an Audit Committee. The Composition, Powers, Roles and Responsibilities of the Committee have been specified by the Board of Directors of the Company. The Details of which are given hereunder:

(1) Composition:

Our Audit Committee comprises of majority of the Independent Directors, according to the definition laid down in under Section 149 of the Companies Act, 2013 and Regulation 18 of the SEBI (Listing Regulations and Disclosures Requirement), Regulation 2015.

Apart from all the matters provided in Section 177 of the Companies Act 2013 read with Regulation 18 of the SEBI(Listing Obligation and Disclosure Requirement), the Audit committee reviews reports of the internal auditor, meets statutory auditors as and when required and discusses their findings, suggestions, observations and other related matters. It also reviews major accounting policies followed by the company.

- i) The audit committee consists of the three directors as members and one of them are independent directors.
- ii) All members of the committee are financially literate and the Chairman is having the requisite financial management expertise.
- iii) The Chairman of the audit committee is an independent director.
- iv) The representatives of the statutory auditors and such other person and official of the company are invited to attend the Audit Committee meeting as and when required.

(2) Meeting of the Audit Committee

Audit Committee has met 4 times during the financial year 2024-25. The dates on which meetings are held.

The Audit Committee meetings were held at the corporate office of the company. The proper quorum was present in all the Audit Committee meetings held during the year. The Maximum Gap between any two Consecutive Meetings was not more than 120 days.

(3) Terms of Reference

(A) Powers of Audit Committee:

- i) To investigate any activity within its terms of reference.
- ii) To seek information from any employee.
- iii) To obtain outside legal or other professional advice.
- iv) To secure attendance of outsiders with relevant expertise, if it considers necessary.

(B) Role of Audit Committee :

- Review of the Company's financial reporting process, the financial statements and financial/risk management policies.
- Recommend the Board on appointment/ re-appointment of statutory auditors and fixation of audit fee and other fees to auditors.
- Review of the adequacy of the internal control systems in the company.
- Review of the internal audit report.
- Discussions with management of the external auditors, the audit plan for the financial year and joint post-audit review of the same (if any).
- Review of the Quarterly and Annual Financial Statements before submission to the Board.
- Review of the Whistle Blower mechanism, as existing in the company.
- To carry out any of the functions contained in the Corporate Governance Clause of the SEBI (Listing Regulations and Disclosures Requirement), Regulation 2015.

(C) Review of information by Audit Committee:

The Audit Committee has reviewed the following information during the year:

- a. Management Discussion and analysis of financial condition and results of operations of the company.
- b. The reports of statutory auditors.
- c. The reports of Internal Audit.

(4) NOMINATION AND REMUNERATION COMMITTEE

(1) Composition:

The Company has constituted a Nomination and Remuneration Committee for Nominating and determining the remuneration of Directors. The Chairman and all the members of the Committee Are Independent Directors. The Details of the remuneration policy is available on the Company's Website".

The Details of Composition of the Committee is depicted by the table given below

The committee met 2 times during the financial year ended March 31, 2025 .

(2) Terms of Reference of the Committee are broadly as under:

- (i) Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the board of directors a policy relating to, the remuneration of directors , key managerial personnel and other employees
 - (ii) Formulation of criteria for evaluation of performance of independent directors and the board.
 - (iii) Devising a policy on Board Diversity.
 - (iv) Identifying persons who are qualified to become directors and who may be appointed in the senior management in accordance with the criteria laid down, and recommend to the board of directors their appointment and removal
- (v) Whether to extend or continue the term of appointment of the independent director, on the basis of report of performance evaluation of independent director.

(5) REMUNERATION PAID TO DIRECTORS

o remuneration is paid to Managing Director of the Company since there is no MD in the company. During the year 2024-25, the Company has not provided remuneration to any other Director of the Company.

(6) STAKEHOLDER RELATIONSHIP COMMITTEE

The Stakeholder Relationship Committee has the mandate to review and redress shareholder's grievances.

According to Section 178 (5) of the Companies Act, 2013 and Regulation 20 of the SEBI (Listing Regulations and Disclosures Requirement), Regulation 2015, Our Committee consists of majority of Non-Executive director, one of whom shall be the Chairperson of the Committee and other members as decided by the Board,

The Committee looks in to redressing investor's grievances/complaints such as non-receipt of notices, annual reports, dividends, and share transfers related works. During the year ended March 31, 2025, 4 meetings of the Committee were held..

Number of Shareholders complaints received during the year ended March 31, 2025 - Nil.

Number of pending share transfer as on March 31, 2025– Nil.

(7) SEPARATE MEETINGS OF INDEPENDENT DIRECTORS

As required by SEBI (Listing Obligation and Disclosure Requirement) Regulation, 2015 the Independent Directors of the Company are required to hold one meeting in a financial year without the presence of Non – Independent Directors. Accordingly, 01 meeting was held during the year without the Presence of Non Independent Directors of the Company. All Independent Directors attended the same.

(8) DISCLOSURE

(A) Basis of related party transactions

There have been no materially significant related party transactions with the Company's Promoters, Directors, management or their relatives which may have a potential conflict with the interests of the Company. Members may refer to Disclosures of transactions with related parties i.e. Promoters, Directors, Relatives or Management made in the Balance Sheet in Notes to the Accounts. The approved Related Party Transactions Policy is available on the website of the Company.

(B) Disclosure of Accounting Treatment

During the year ended 31st March, 2025 the Company has followed Indian Accounting Standards (Ind-AS) for the Preparation of Financial Statements of the Company for the year ended 31st March, 2025. The same are disclosed in the notes to the Accounts as Part of Balance Sheet.

(C) Compliance with Regulations

The Company has complied fully with the requirements of the regulatory authorities on capital markets. There have been no instances of non- compliance by the Company on any matters related to the capital markets, nor has any penalty been imposed on the Company by the stock exchanges, SEBI or any other statutory authority.

(D) Remuneration of Director

- (i) No remuneration was paid to the Executive as well as non-executive directors except Managing Director.
- (ii) There has been no pecuniary relationship or transactions of the non-executive directors vis-à-vis the company during the year under review.

(E) Secretarial Audit

M/s V.HARI & Co., Company Secretary in Practice carried out secretarial audit to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. The secretarial audit report confirms that the total issued / paid up capital is in agreement with the total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL.

(9) GENERAL BODY MEETINGS

Details of the Annual General Meeting of the Company held during the last three years are given hereunder:

Year	Day	Date	Time	Venue	Special Resolution Passed
2024	Friday	September 30	4 P.M	302, 3rd Floor, C-2/4,Community Centre Ashok Vihar, phase-2, Delhi- 110052	2
2023	Saturday	September 30	4 P.M	302, 3rd Floor, C-2/4,Community Centre Ashok Vihar, phase-2, Delhi- 110052	1
2022	Friday	September 30	4 P.M	302, 3rd Floor, C-2/4,Community Centre Ashok Vihar, phase-2, Delhi- 110052	nil

(9) Means of Communication:

The Unaudited/Audited Financial Results and other relevant notices regarding Book Closure and date of AGM have been published in a Hindi National Newspaper and an English Newspaper. The results were sent to the Stock Exchange on quarterly basis. Details of publication of Financial Results are given below:

PERIOD	NAME OF NEWSPAPER
Audited Financial Results for the Quarter ended on 31.03.2025	Financial Express (All India Edition) in English Language Jansatta (Delhi Edition) in Hindi Language
Unaudited Financial Results for the Quarter ended on 31.12.2025	Financial Express (Delhi Edition) in English Language
	Jansatta (Delhi Edition) in Hindi Language
Unaudited Financial Results for the Quarter ended on 30.09.2023	Financial Express (All India Edition) in English Language Jansatta (Delhi Edition) in Hindi Language
Unaudited Financial Results for the Quarter ended on 30.06.2025	Financial Express (All India Edition) in English Language Jansatta (Delhi Edition) in Hindi Language

(10) GENERAL SHAREHOLDERS INFORMATION

1. Annual General Meeting Day Date Time Venue	Monday 30th September, 2025 04:00 PM B- Block, Smarat Enclave, LSC, North Delhi, India, 110034.
2. Financial Year	01.04.2024-31.03.2025
3. Dividend	In view of the requirements of funds for Business opportunities, your Directors do not recommend any Dividend for the Financial Year ended on 31 st March, 2025.
4. Listing Details	Bombay Stock Exchange
5. Stock Code	Scrip Code:530905
6. Registrar & Share Transfer Agent	Beetal Financial & Computer Services (P) Ltd Beetal House, 3rd Floor 99 Madangir, Behind Local Shopping
	Centre, Near Dada Harsukhdas Mandir, New Delhi- 110062 Phone- 91-11-2996 1281-83 Fax- 91-11-2996 1284 Email- beetal@beetalfinancial.com
7.Compliance Officer/ Company Secretary	-
8. Dematerialization of Shares	No physical Shares of the company have been converted into De-mat
9.Outstanding Warrants GDRs/ADRs, and Convertible Bonds, Conversion date and likely impact on equity	Not Applicable
10. Plant Location	Not Applicable

(11) Share Transfer System

The Company has appointed Registrar and Share Transfer agent for handling the transfer, transmission of shares and the Stakeholders Relationship Committee or Share Transfer Committee is responsible for the same. The Committee often meets to discuss the existing working of Share Transfer System and take measures for improving the Share Transfer System of the Company.

- (i)** The Share Transfer Committee meets as often as possible to approve transfers and related matters as may be required by the Registrars and share Transfer Agents.
- (ii)** All matters connected with the share transfer, dividends and other matters are being handled by the RTA located at the address mentioned elsewhere in this report.
- (iii)** Shares lodged for transfers are normally processed within ten days from the date of lodgment, if the documents are clear in all respects. All requests for dematerialization of securities are processed and the confirmation is given to the depositories within seven days. Grievances received from investors and other miscellaneous correspondence relating to change of address, mandates, etc.
- (iv)** Certificates are being obtained and submitted to Stock Exchanges, on half-yearly basis, from a Company Secretary-in-practice towards due compliance of share transfer formalities by the Company within the due dates, in terms of Reg 40 (9) of the SEBI (Listing Obligations and Disclosures Requirements), Regulations, 2015 with Stock Exchanges.
- (v)** Certificates have also been received from a Company Secretary-in- practice and submitted to the Stock Exchanges, on a quarterly basis, for timely dematerialization of shares of the Company and for reconciliation of the share capital of the Company, as required under SEBI(Depositories and Participants) Regulations, 1996
- (vi)** The Company, as required under Regulation 46(2) of SEBI (Listing Obligation and Disclosure Requirement) Regulation 2015, has designated the following e-mail IDs, namely s saiindustries884@gmail.com for the purpose of registering complaints, if any, by the investors and expeditious redressal of their grievances.
- (vii)** Shareholders are, therefore, requested to correspond with the RTA for transfer / transmission of shares, change of address any queries pertaining to their shareholding, dividend, etc., at their address given in this report.

(12) Shareholding as on March 31, 2025

Categories of Equity shareholders as on March 31, 2025

Category	No. of shareholder	No. of Shares (Face value of Rs. 10/-each)	No. of shares in demat form	% shareholding of
Promoter & Promoter Group	7			
--Individual/HUF	2	1,54,897	1,54,897	5.16
--Body Corporate	5	10,79,900	10,79,900	36.00
NRI/OCBs/Clearing Members/Trust/HUF	-	-	-	-
Bank/Financial Institutions	-	-	-	-
Indian Public	1,610	17,65,203	17,65,203	58.84
Total	1617	30,00,000	30,00,000	100

Distribution of Equity Shareholding as on March 31, 2025:

Shareholding of Nominal Value of Rs.	No. of Share holders	% to Total	No. of shares	Amount in Rs.
UP to 5000	1,274	78.78	313900	3139000
5001 to 10000	172	10.63	148900	1489000
10001 to 20000	101	6.24	160002	1600020
20001 to 30000	18	1.13	43000	430000
30001 to 40000	07	0.43	25100	251000
40001 to 50000	12	0.74	55100	551000
50001 to 100000	11	0.68	78701	787010
100001 & ABOVE	22	1.36	2175297	21752970
Total	1617	100	3,000,000	30,000,000

(13) Other Information:

(I) Shareholder Rights:

The quarterly and half yearly results are not being sent to the personal address of shareholders as the quarterly performance and financial results of the Company are published in the Newspaper having wide circulation in India. The quarterly/ half-yearly/ annual financial results are also posted on the website of the Company.

(II) MANAGING DIRECTOR AND CFO CERTIFICATION

The Managing Director and Chief Financial Officer of the Company give Annual Compliance Certificate in accordance with Regulation 17(8) read with Part B of Schedule II of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015. The Annual Compliance Certificate given by the Managing Director and Chief Financial Officer is published in Annual Report.

(14) CODE OF CONDUCT

As a part of Company's constant endeavor to set a high standard of conduct for its employees, it has formulated "The Code of Conduct for Board Members and Senior Management Personnel" in compliance with the provisions of Regulation 17 of the SEBI (Listing Obligation and Disclosure Requirement) Regulation, 2015 (The Code lays down guidelines and advises the Board and the Senior Management Personnel on procedures to be followed, disclosures to be made and to follow ethics as per the rules of the Company. The purpose of this Code is to ensure an ethical and transparent process in managing the affairs of the Company and promote ethical conduct. The Code has been circulated to all the members of the Board and Senior Management Personnel and the compliance of the same is affirmed by them annually. The Company Secretary has been appointed as the Compliance Officer under this Code. The code of Conduct is also available on the website.

Place: Delhi

By Order of the Board of Directors

Date: 06.09.2025

For Sai Industries Limited

Sd/-

Sd/

Yogender

Ajay

DIN: 09376906

DIN: 09212447

Details of remuneration as per Section 197(12) of Companies Act, 2013

(I) The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year:-

Sr. No.	Name of Director	Ratio of Remuneration to the Median remuneration of the employees
1.	Narender	NIL
2.	Ajay	NIL
3.	Yogender	NIL
4	Anshu Jain	NIL

The percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year 2024-25:-

Sl.No	Name of Director/KMP	% increase over last FY
1.	Yogender	NIL
2.	Narender	NIL
3.	Ajay	NIL
4.	Anshu Jain	NIL

(I) The percentage increase in the median remuneration of employees in the financial year 2024-25 :- Nil

(II) The number of permanent employees on the payroll of company as on March 31, 2025 :- 02

(III) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration :- Nil

We hereby confirm that the remuneration paid is as per the remuneration policy recommended by the Nomination and Remuneration Committee of the Company and as adopted by the Company.

For and on Behalf of the Board of Directors

For SAI INDUSTRIES LIMITED

Date: 06.09.2025

Place: New Delhi

**Sd/-
Yogender
Director**

DIN: 09376906

Declaration Regarding Compliance of Code of Conduct

I, Ajay, Director of SAI INDUSTRIES LIMITED hereby declare that all board Members and Senior Management Personnel have affirmed compliance of the Code of Conduct As on 31st March, 2025, pursuant to Regulation 26(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Place: New Delhi

Date: 06.09.2025

Sd/-

AJAY

Director

DIN: 09212447

DIRECTOR CERTIFICATION

(Pursuant to Regulation 17(8) of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015)

In terms of Regulation 17(8) of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, Director of the Company has certified to the Board that:

A. We have reviewed financial statements and the Cash Flow Statement for the year ended 31st March, 2025 and that to the best of our knowledge and belief:

- (1) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- (2) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

B. To the best of our knowledge and belief, no transaction entered into by the Company during the year is fraudulent, illegal or violate the Company's code of conduct.

C. We accept responsibility for establishing and maintaining internal control for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which they are aware and steps have been taken to rectify these deficiencies.

D. We have indicated to the Auditors and the Audit committee that:

- (1) There has not been any significant change in internal control over financial reporting during the year;
- (2) The Company has followed Ind- AS for the Preparation of Financial Statements of the Company for the year ended 31st March, 2025. The Details of significant accounting policies followed, requires disclosure, the same has been disclosed in the notes to the financial statement: and
- (3) We are not aware of any instance during the year of significant fraud with involvement therein of the management or an employee having a significant role in the company's internal control system over financial reporting.

Place: Delhi

Date: 06.09.2025

By Order of the Board of Directors

For Sai Industries Limited

Sd/-

Yogender

DIN: 09376906

Sd/

Ajay

DIN: 09212447



V. HARI & CO.

COMPANY SECRETARIES

HEAD OFFICE

29, VAISHALI,

PITAMPURA,

DELHI-110034.

CERTIFICATE ON COMPLIANCE WITH THE CONDITIONS OF CORPORATE GOVERNANCE

To

The Members

Sai Industries Limited

I have examined the compliance conditions of corporate governance by Sai Industries Limited-(CIN-L74999DL1991PLC045678) for the financial year ended March 31, 2025 as stipulated in Chapter IV of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015.

The compliance of conditions of Corporate Governance is the responsibility of the management. My Examination was limited to procedures and implementation thereof, adopted by the Company for ensuring compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanations given to me, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in (Listing Obligation and Disclosure Requirement) Regulations, 2015.



CP-8244

I further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For V. HARI & Co.
Company Secretaries

V. Hari

Sd/-
VARANASI HARI
Proprietor
FCS No. 3552
COP No. 8244

Place: Delhi
Date: 06.09.2025

UDIN: F003552G001192498.
PEER-REVIEW (P R) NO. 3384/2023.



CP-8244

ANNEXURE C

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Overview

The financial statements have been prepared in Compliance with the requirements of the Companies Act, 2013, guidelines issued by the Securities and Exchange Board of India (SEBI) and the applicable Indian Accounting Standard (Ind- AS). Our management accepts responsibility for the integrity and objectivity of these financial statements, as well as for the various estimates and judgments used therein. The estimates and judgments relating to the financial statements have been made on a prudent and reasonable basis, so that the financial statements reflect in true and fair manner the form and substance of the transactions, and reasonably present our state of affairs, profits and cash flows for the year.

Industry Structure and Developments

The Economy of India is growing at a reasonable pace. Each and every sector of the Industry is growing including Infrastructure and Financial Sector. The Company has adopted the financial Sector as its full-fledged activity. Being in Financial Sector, it also has the immense opportunities with the growing Economy. The Company is expected to grow at good pace.

Opportunities

The Company seeks to balance its growth ambitions with its goal of having a healthy balance sheet. Growth opportunities are carefully evaluated and benchmarked against its cost of capital. Moreover, all selected growth projects are phased keeping in mind the financial health of the Company.

Threats

The Company operates in a highly competitive and risky environment that is subject to Economic conditions, Increase in the cost of borrowings, inflationary pressures, compliance and regulatory pressures etc. Formal reporting and control mechanisms ensure timely information availability and facilitate proactive risk management. The Board is responsible for monitoring risk levels on various parameters and ensures implementation of measures in order to mitigate risks.

Internal Control Systems and their adequacy

The Company's internal control systems are commensurate with the nature of its business and the size and complexities of its operations. These systems are designed to ensure that all assets of the Company are safeguarded and protected against any loss and that all transactions are properly authorized, recorded and reported.

Outlook, risks and concerns

This section lists forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these statements as a result of certain factors. Our Outlook, risks and Concerns inter- alia as follows:

1. Our revenues and expenses are difficult to predict and can vary significantly from period to period.
2. Our success depends in large part upon our management team and key personnel, and our ability to attract and retain.

3. Human Resources

It is your Company's belief that it is a person's willing who constitute the primary source of attaining sustainable competitive advantage. Particularly in the Securities Market, your Company gives significant importance to its human capital and is dedicated for continuous enhancement of their skills and knowledge by way of training and supervision. Your Company believes in trust, transparency and teamwork that improve employee's productivity at all levels.

Disclosures

During the year the Company has not entered into any transaction of material nature with its promoters, the directors or the management, their subsidiaries or relatives etc. that may have potential conflict with the interest of the Company at large. All details of transaction covered under related party transaction are given in the Notes to Accounts.

Cautionary Statement

Statement in this Management Discussion and Analysis describing the Company's objective, projects, estimates and expectations may be forward looking statement within the meaning of applicable laws and regulations. Actual results may vary significantly from the forward looking statements contained in this document due to various risks and uncertainties. Several factors could make a significant difference to the Company's operations these includes economic conditions, Government regulations and Tax Laws, Political situation, natural calamities etc. over which the Company does not have any direct control.

Place: Delhi

Date: 06.09.2025

By Order of the Board of Directors

For Sai Industries Limited

Sd/-

Yogender

DIN: 09376906

Sd/

Ajay

DIN: 09212447

Form No. MGT-11
Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the
Companies

(Management and Administration) Rules, 2014]

CIN: L74999DL1991PLC045678

Name of the company: Sai Industries Limited

Registered office: 302, 3rd Floor, C-2/4, Community Centre Ashok Vihar, phase-2
New Delhi New Delhi DL 110052 IN

Name of Member(s) :

Registered address :

E-mail Id :

Folio No/ Client Id:

DP ID :

I/We, being the member (s) of.....shares of the above named company, hereby
appoint

1. Name :

E-mail Id :

Address :

Signature :

or failing him

2. Name :

Address :

E-mail Id :

Signature :

or failing him

3. Name :

Address :

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 34th Annual general meeting of the company, to be held on 30th day of September, 2025 at 11:30 AM. at B- Block, Smarat Enclave, LSC, North Delhi, India, 110034 and at any adjournment thereof in respect of such resolutions as are indicated below:

Sr. No.	RESOLUTIONS	Optional	
Ordinary Business		For	Against
1	Ordinary Resolution for adoption of Audited Standalone Financial Statements for the year ended March 31, 2025		
2	Ordinary Resolution for re-appointment of Mr. Ajay (DIN: 09212447), who retires by rotation and being eligible, offers herself for re-appointment.		
Special Business			
3.	Special Resolution for REGULARIZATION OF Ms. Anshu Jain as Women Director of the company.		

Signed this..... day of..... 20.....

Signature of shareholder

Signature of Proxy holder(s)

Affix Revenue
Stamp

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

ATTENDANCE SLIP

Please complete this Attendance Slip and hand it over at the Entrance of the Hall.
Only Members or their Proxies are entitled to be present at the meeting.

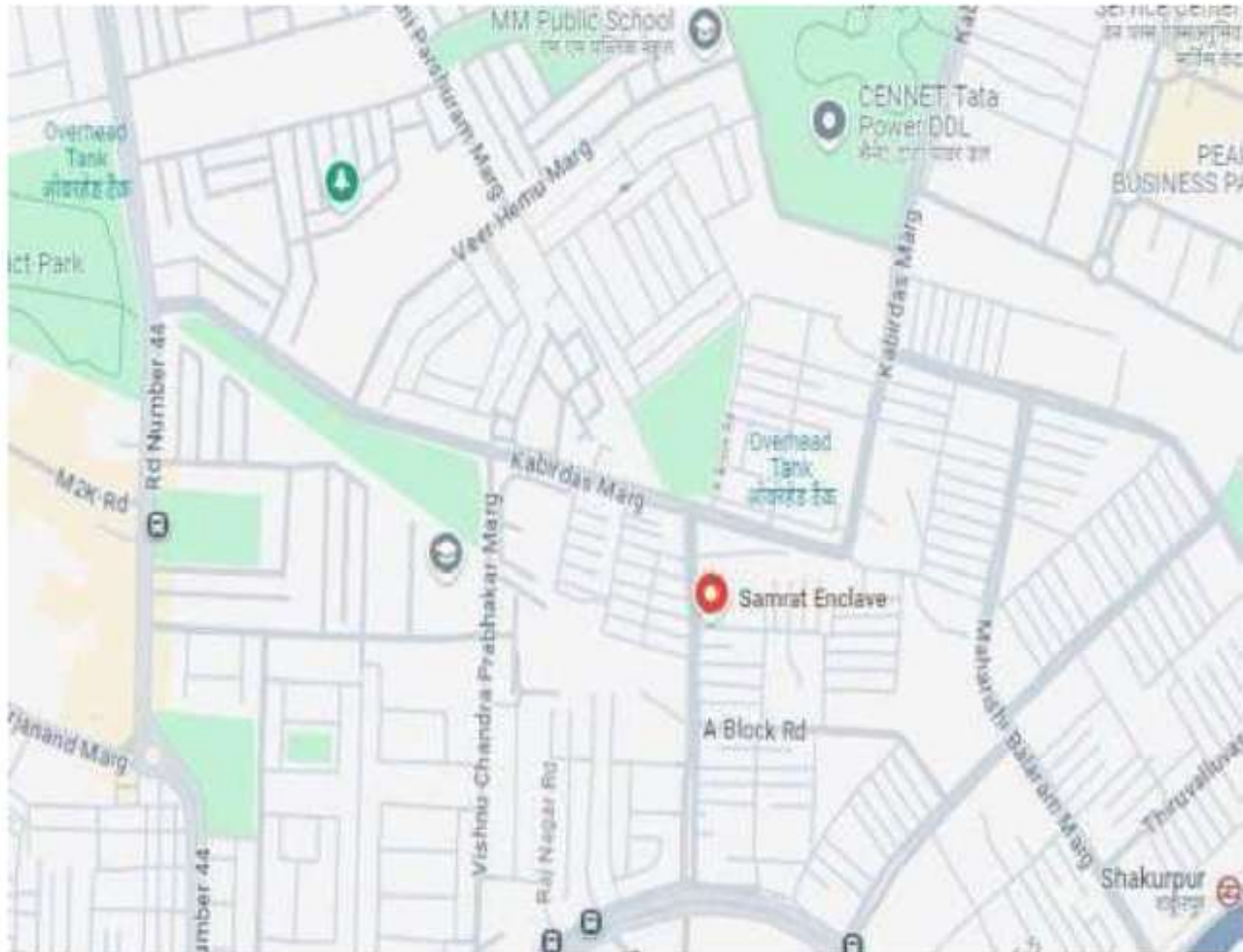
Name and Address of the Member	Folio No.
	Client ID No.

Signature of the Shareholder	Signature of the Proxy
Name and Address of the Member	DP ID No.
	No. of Shares Held

I hereby record my Presence at the 34th Annual General Meeting of the Company on 30th day of September 2025 at 11:30 AM. at B- Block, Smarat Enclave, LSC, North Delhi, India, 110034

- Note:**
1. The copy of Annual Report may please be brought to the Meeting Hall.
 2. Briefcase, Hand Bags etc. are not allowed inside the Meeting Hall.
 3. Please note that no gifts will be distributed at the meeting.

ROUTE MAP OF THE VENUE





Girotra & Co.

Chartered Accountants

3531, Sector 35-D, Chandigarh-160 022

Mobile : 93161 23000

e-mail : girotra@icai.org

Independent Auditors' Report

To the Member of
Sai Industries Limited
CIN-L74999DL1991PLC045678
Financial Year-2024-25

Report on the standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **Sai Industries Limited, CIN-L74999DL1991PLC045678** ("the Company"), which comprise the balance sheet as at 31st March, 2025, Statement of Profit and Loss, statement of changes in equity and statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2025, and profit & loss, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of company in accordance with Code of Ethics issued by the Institute of Chartered Accountants of India together with ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder and we have fulfilled our ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. There are no Key Audit Matter to communicate in the auditor's report.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises Board's Report, Report on Corporate governance and Business Responsibility report but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon.



Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

The Company's Board of the Directors is responsible for the matters stated in Section 134(5) of The Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true & fair view of the financial position, financial performance in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with rule 7 of the Companies (accounts) Rules, 2014. This responsibility also includes maintenance of the adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate, implementation and maintenance of accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give true & fair view and free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions if users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also



responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2016 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by Section 143(3) of the Act, We report that:

- a) We have sought and obtained all the information & explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- b) In our opinion proper books of accounts as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance sheets, the statement of Profit & Loss, the Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account
- d) In our opinion, the aforesaid standalone financial statements comply with the accounting standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.



- e) On the basis of the written representations received from the directors as at 31st March, 2025 taken on record by the Board of Director none of the directors is disqualified as on 31 March, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A".
- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. One of the financial creditors had filed an application before the Adjudicating Authority vide CP IB No 609/ND/2024 to initiated the CIRP proceedings against the Company due to non payment of amount due to them. The company is in the process to settle the matter.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

For Girotra & Co.

(Chartered Accountants)

Reg No. 025056N


Rajesh Girotra
M. No - 087274
Date-29.05.2025
Place-Chandigarh

UDIN: 25087274BMIEFX3108

"ANNEXURE A" TO THE INDEPENDENT AUDITORS REPORT OF EVEN ON THE STANDALONE FINANCIAL STATEMENTS OF SAI INDUSTRIES LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

- i. We have audited the internal financial controls over financial reporting for Sai Industries Limited ("the Company") as of March 31, 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

- ii. The Company's management is responsible for establishing and maintaining internal financial controls based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India "These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

- iii. Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.
- iv. Our audit involves performing procedures to obtain audit evidence about the adequacy of internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.
- v. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting



- vi. A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purpose in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

- vii. Because of the inherent limitations of internal controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

- viii. In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025 based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".

For Girotra & Co.

(Chartered Accountants)

Reg.No. 025056N

Rajesh Girotra

M. No-087274

Date-29/05/2025

Place-Chandigarh



Annexure Referred to in Paragraph (2) of our Report of even date to the members of M/s Sai Industries Limited for the year ended on 31st March 2025.

- 1) The company is not having any Fixed Assets therefore this clause is not applicable to the company.
- 2) The company does not hold any Inventory during the financial year under review, hence this clause is not applicable to the company.
- 3) According to the information & explanation given to us, the Company has not granted any secured or unsecured loans to parties covered in the register maintained under section 189 of the Companies Act.
- 4) According the information and explanation provided to us and the examination of record during the course of audit, the company has complied with the provisions of section 185 and 186 of the Companies Act, 2013 in respect of loans, investment, guarantees and security, which are applicable to it being a limited company.
- 5) In our opinion and according to the information and explanations given to us, the company has not accepted deposits within the meaning of provisions of Section 73 to 76 of the Companies Act, 2013 & rules framed there under.
- 6) As explained to us the Central Government has not prescribed the cost record as per the provisions of Section 148(1) of the Companies Act.
- 7) According to the records of the company, generally the company is regular in depositing with appropriate authorities undisputed statutory dues including provident fund, employee's state insurance, income tax, wealth tax, sales tax, service tax, custom duty, excise duty, value added tax, cess and any other material statutory dues applicable to it. No undisputed amounts payable in respect of the above were outstanding, as at 31st March, 2025 except the tds payment of 30000 for a period of more than six months from the date they became payable.
- 8) As informed to us the Company has not defaulted in repayment of loans or borrowings to a financial institutions, banks, Government and dues towards debenture holders during the financial year under review.
- 9) As per the information and explanation given to us the company has not raised any money by way of initial public offer, further public offer or by way of term loan during the financial year under review.
- 10) According to the information and explanation given to us no fraud by the company or fraud on the company by its officers or employees has been noticed or reported during the year.



- 11) As per the information and explanations provided to us, no managerial remuneration has been paid or provided in the books. Hence, this clause is not applicable.
- 12) As per the information and explanation given to us the company is not a Nidhi Company.
- 13) As per the information and explanation given to us all the transactions with the related parties are in compliance with the provisions of Section 177 and 188 of the Companies Act, where applicable and the details have been disclosed in the Financial Statements etc. as required by the applicable accounting standard.
- 14) As per information & explanation provided to us, the company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review.
- 15) As per information and explanations provided to us, the company has not entered into any non-cash transactions with directors or persons connected with him.
- 16) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.

For Girotra & Co.

(Chartered Accountants)

Reg No. 025056N

Rajesh Girotra

M. No - 087274

Date - 29/05/2025

Place - Chandigarh



RETURN OF INCOME

NAME : Sai Industries Limited
 ADDRESS : 302, 3rd Floor, C-2/4, Community Centre
 Ashok Vihar, phase-2, Delhi - 110052
 ASSESSMENT YEAR : 2025-26
 PREVIOUS YEAR : 2024-25
 STATUS : RESIDENT/ DOMESTIC COMPANY
 P.A.N./ WARD : AAACS-0908-D
 DOI : 16-09-1991

COMPUTATION OF TAXABLE INCOME AS PER INCOME TAX ACT

(Amount in Rs.'000')

INCOME FROM BUSINESS

NET PROFIT AS PER PROFIT & LOSS A/C (3,292.07)
 TOTAL BUSINESS INCOME (3,292.07)
 TAX ON TAXABLE INCOME @ 25% -

COMPUTATION OF TAXABLE INCOME AS PER MAT U/S 115JB**INCOME FROM BUSINESS**

NET PROFIT AS PER PROFIT & LOSS A/C (3,292.07)
 Add: Expenses not allowed as per Income tax act -

Less: Expenses as per IT Act

TOTAL BUSINESS INCOME (3,292.07)
 MAT @ 15% -
 TAX PAYABLE -
 Higher of the two -
 ADD:- EDUCATION CESS @ 3% -
 Total Tax Payable before interest -
 Add: Interest U/s 234 B -
 Add: Interest U/s 234 C -
 Total Tax Payable -
 Less: TDS & Advance Tax -
 Balance Tax Payable/ (Refundable) -

Statement of Business Losses Brought/Carried Forward

(Amount in '000')

Assessment Year	Brought Forward	Set Off	Carried Forward
2020-21	7,499.27	-	7,499.27
2021-22	28,522.05	-	28,522.05
2022-23	79,098.92	-	79,098.92
2023-24	5,257.33	-	5,257.33
2024-25	11,869.50	-	11,869.50
2025-26	3,292.07	-	3,292.07
Total	1,35,539.15	-	1,35,539.15

SAI INDUSTRIES LIMITED
CIN: L74999DL1991PLC045676
Standalone Balance Sheet as at 31st March, 2025

(Amount in '000')

Particulars	Note No.	As at March 31, 2025	As at March 31, 2024
(1) Non-current assets			
(a) Property, Plant and Equipment		-	-
(b) Intangible Assets		-	-
(c) Financial Assets:			
(i) Investments		-	-
(ii) Loan & Advances		-	-
(iii) Others	2.01	7,31,000.00	31,000.00
(d) Deferred Tax Assets (Net)		-	-
Total Non Current Assets		7,31,000.00	31,000.00
(2) Current assets			
(a) Inventories		-	-
(b) Financial Assets:			
(i) Cash & Cash Equivalents	2.02	223.22	502.42
(ii) Bank Balances other than (i) above		-	-
(iii) Loans		-	-
(c) Other Current assets		-	-
Total Current Assets		223.22	502.42
Total Assets		7,31,223.22	31,502.42
Equity And Liabilities			
(1) Equity			
(a) Equity Share capital	2.03	2,96,759.11	2,96,759.11
(b) Other Equity	2.04	(4,75,842.52)	(4,72,550.45)
Equity attributable to Owners of the Company		(1,79,083.41)	(1,75,791.34)
Total Equity		(1,79,083.41)	(1,75,791.34)
(2) Non-current liabilities			
(a) Financial liabilities:			
(i) Borrowings	2.05	6,25,000.00	1,21,974.00
(b) Provisions		-	-
Total Non Current Liabilities		6,25,000.00	1,21,974.00
(3) Current Liabilities			
(a) Financial Liabilities:			
(i) Borrowings		-	-
(ii) Trade Payables	2.06	297.30	410.43
(iii) Others	2.07	85,009.34	84,009.34
(b) Other current liabilities		-	-
(c) Current Tax Liabilities (Net)		-	-
Total Current Liabilities		85,306.64	84,419.77
Total Equity and Liabilities		7,31,223.22	31,502.42

Significant Accounting Policies and Notes to Accounts
The accompanying Notes are Integral Part of the financial statements

1 & 2

As per our report of even date annexed hereto
For Grotta & Co
Chartered Accountants
Firm's Regn No.: 0325056N

Rajesh Grotta
Membership No.: 067234

Place: Chandigarh
Date: 29/05/2025
UDIN: 25087274BMIEFXSI08

For and on behalf of the Board
Sai Industries Limited

For SAI INDUSTRIES LIMITED

Ajay

Yogendra

Ajay
Director
DN-09212447

Yogendra
Director
DN-09376906

SAI INDUSTRIES LIMITED
CIN: L74999DL1991PLC045678
Standalone Statement of Profit & Loss for the year ended 31st March, 2025

(Amount in '000')

Particulars	Note No.	As at March 31, 2025	As at March 31, 2024
(I) Revenues			
Revenue from operations		-	-
Other income		-	-
Total Revenues (I)		-	-
(II) Expenses:			
Cost of Purchases of Stock-in-Trade		-	-
Change in Inventories		-	-
Employee benefit expense	2.08	-	404.47
Finance Costs		-	-
Depreciation and Amortization Expense		-	-
Other Expenses	2.09	3,292.07	11,465.03
Total expenses (II)		3,292.07	11,869.50
(III) Profit before Exceptional Items, and Tax (I - II)		(3,292.07)	(11,869.50)
(IV) Exceptional Items		-	-
(V) Profit/ (loss) before tax		(3,292.07)	(11,869.50)
(VI) Tax expenses			
(1) Current tax (including Mtd Credit entitlement)		-	-
(2) Deferred tax		-	-
(3) Prior Period Tax		-	-
Total Tax Expense		-	-
(VII) Profit/ (loss) for the year net of tax (V-VI)		(3,292.07)	(11,869.50)
(VIII) Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
- Change in present value of defined benefit obligations		-	-
- Change in Fair Value of Equity Instruments		-	-
Other Comprehensive Income for the year, net of tax		-	-
Total Comprehensive Income For the year (VII+VIII)		(3,292.07)	(11,869.50)
Earnings per equity share			
Earnings per Share (Basic & Diluted) on Net Profit, attributable to owners of Company	2.10	(0.11)	(0.40)

Significant Accounting Policies and Notes to Accounts
The accompanying Notes are Integral Part of the financial statements

1 & 2

As per our report of even date annexed hereto
For Girotra & Co

Chartered Accountants
Firm's Regn No.: 025056N

Rajesh Girotra
Membership No.: 067274

Place: Chandigarh
Date: 29/05/2025
UDIN: 25087274BMIEFX3108

For and on behalf of the Board
Sai Industries Limited
For SAI INDUSTRIES LIMITED

Ajay

Ajay
Director
DIN-06212447

Yogendra

Director
Director
DIN-09376906

SAI INDUSTRIES LIMITED
CIN: L74996DL1991PLC049878
Standalone Cashflow Statement for the year ended March 31, 2025

Particulars	31.03.2025		31.03.2024	
A. CASH FLOW FROM OPERATING ACTIVITIES				
Net Profit (Loss) before tax & Extraordinary Items		(5,202.47)		(11,889.50)
Adjustments for:				
Depreciation	-	-	-	-
Operating profit (loss) before working capital changes		(5,202.47)		(11,889.50)
Adjustments for Current Assets & Liabilities:				
(Increase) Decrease in Loan & Advances	-	-	-	-
(Increase) Decrease in Inventory	-	-	-	-
Increase (Decrease) in Short Term Provisions	-	-	-	-
Increase (Decrease) in Other Current Liabilities	-	-	-	-
Increase (Decrease) in Other Current Financial Liabilities	100.00	-	400.00	-
(Increase) Decrease in Other Bank Balances	-	-	-	-
Increase (Decrease) in Trade Creditors	(113.13)	-	(9,714.00)	-
(Increase) Decrease in Short Term Borrowings	-	-	-	-
(Increase) Decrease in Other Current Assets	-	-	-	-
(Increase) Decrease in Other Financial Assets	-	-	-	-
		(13.13)		(9,314.00)
Cash generated from operations		(5,305.20)		(10,183.50)
Less: Direct Taxes Paid		-		-
Less: Prior Period Expenses Paid during the year		-		-
Cash Flow before extraordinary items		(5,305.20)		(10,183.50)
+ Extraordinary Items		-		-
Net cash from operating activities		(5,305.20)		(10,183.50)
B. CASH FROM INVESTING ACTIVITIES				
Redemption of Investment	-	-	-	-
Sale of Fixed Assets	-	-	-	-
Investment purchase/sale	(7,00,000)	-	-	-
Purchase of Fixed Assets	-	(7,00,000)	-	-
Net Cash From Investing activities		(7,00,000)		-
C. CASH FLOW FROM FINANCING ACTIVITIES				
Share Capital		-		-
Long Term Borrowings	7,00,000.00	-	10,324.00	-
Long Term loans & Advances	-	7,00,000.00	-	10,324.00
Net Cash from Financing Activity		7,00,000.00		10,324.00
Net increase/ (Decrease) in cash & cash equivalents		(279.20)		(180.50)
Opening Cash and Cash Equivalents		503.42		503.50
Closing Cash and Cash Equivalents		223.22		302.42
Cash & cash equivalents include:				
Cash in hand		223.22		302.42
With Scheduled Bank		-		-
In Current Accounts		-		-
Others		-		-
		223.22		302.42

Significant Accounting Policies and Notes to Accounts
The accompanying Notes are integral Part of the financial statements

As per our report of even date annexed hereto:

For Girdas & Co.
Chartered Accountants
Firm's Regd No. 0253594


Rajesh Girdas
Membership No. 867794

For and on behalf of the Board
Sai Industries Limited
For SAI INDUSTRIES LIMITED


Ajay
Director
DIN 09212417


Yogendra
Director
DIN 00370000

Place: Chandigarh
Date: 25/05/2025
UDIN: 25087274B MIEFX3108

Notes to Financial Statements as at March 31, 2025
(All amounts in INR, unless otherwise stated)

(Amount in Rs"00")

2.01 Non Current Investments

Particulars	31.03.2025	31.03.2024
Investments		
Equity Shares (Un-quoted)	7,31,000.00	31,000.00
Total	7,31,000.00	31,000.00

2.02 Cash & Bank Balances

Particulars	31.3.2025	31.3.2024
Cash & Cash Equivalents		
Balances with banks:	223.22	502.42
Total Cash & Bank Balances	223.22	502.42

2.05 Non Current Borrowings

Particulars	31.3.2025	31.3.2024
Unsecured loan:		
Loan From Others	8,25,000.00	1,21,974.00
Total	8,25,000.00	1,21,974.00

2.06 Trade Payables

Particulars	31.3.2025	31.3.2024
Dues to Micro, Small and Medium Enterprises		
Dues to others	297.30	410.43
Total	297.30	410.43

2.07 Other Current Financial Liabilities

Particulars	31.3.2025	31.3.2024
TDS Payable	300.00	300.00
Audit Fees Payable	500.00	400.00
Income tax - Demand	84,209.34	84,209.34
Total	85,009.34	84,909.34

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogendra

Director



2.08 Employee Benefit Expenses*

Particulars	31.3.2025	31.3.2024
Salary & Wages	-	404.47
Total	-	404.47

*refer note 2.33 for assumptions and basis used in determining obligation towards defined benefit plans

2.09 Other Expenses

Particulars	31.3.2025	31.3.2024
Bank Charges	6.40	3.54
Audit Fees	100.00	100.00
Stock Exchange Expenses	118.00	118.00
Roc fee	-	18.00
Printing & Stationary	7.60	-
Publication Expenses	136.77	107.23
Coverance expense	350.00	-
Other Expenses	-	3.80
short & excess	-	0.02
Custody Fee	-	-
legal professional charges	1,348.30	480.44
Sitting fee	1,225.00	-
Interest	-	10,834.00
Total	3,292.07	11,465.03

Earnings per share

2.10 Basic and diluted

Particulars	31.3.2025	31.3.2024
Net Profit (Loss) after Tax	(3,292.07)	(11,889.50)
Weight Average No. of Equity Shares	30,000	30,000
Basic Earnings per share	(0.11)	(0.40)
Diluted Earnings per share	(0.11)	(0.40)

2.11 One of the financial creditors had filed an application before the Adjudicating Authority vide CP IB No 008/ND/2024 to initiate the CIRP proceedings against the Company due to non payment of amount due to them. The company is in the process to settle the matter.

2.12 Due to financial crunch, the Company had not paid listing fees of Bombay Stock Exchange (BSE) for the Financial year 2023-24 & 2024-25 because of which the trading of the Company has been suspended by BSE.

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogenesh

Director



2.03 Equity Share Capital

(Amount in Rs.'00')

(A) Particulars	As at 31 March, 2025		As at 31 March, 2024	
	Number of shares	Amount	Number of shares	Amount
(a) Authorized Equity shares of Rs.10 each with voting rights	50,00,000	5,00,00,000	50,00,000	5,00,00,000
(b) Issued Equity shares of Rs.10 each with voting rights	30,00,000	3,00,00,000	30,00,000	3,00,00,000
(c) Subscribed and paid up Equity shares of Rs.10 each with voting rights fully paid up	30,00,000	3,00,00,000	30,00,000	3,00,00,000
Less: Calls in arrear		3,24,089		3,24,089
Total		2,96,759.11		2,96,759.11

(B) Terms/rights attached to equity shares:

The Company has only one class of equity shares having a par value of Rs 10/- per share. Each holder of equity shares is entitled to one vote per share. The Company pays dividends in Indian rupees, if declared. The dividend, if any proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing annual general meeting.

During the year ended March 31, 2025, no dividend is declared by Board of Directors. (Previous year - Nil)

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(C) Details of Shareholders holding more than 5% shares:

Class of Shares / Name of Shareholder	As at 31 March, 2025		As at 31 March, 2024	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
(i) Equity Shares of Rs. 10/- each:				
Sai Agencies Private Limited	5,51,000	18.37%	5,51,000	18.37%
Sai Business & Consultancy Systems Pvt. Ltd.	3,16,000	10.53%	3,16,000	10.53%
Sai Enterprises Pvt Ltd.	2,02,800	6.76%	2,02,800	6.76%
Sidharth Construction Co. (P) Ltd	2,50,000	8.33%	2,50,000	8.33%
	13,19,800	43.99%	13,19,800	43.99%

Note - No preferential allotment was made by the company during the year.

(D) Reconciliation of the number of shares outstanding is set out below:

Equity Shares of ₹10/- Each

As at March 31, 2024	30,00,000
Add: shares allotted during the year 2024-25	Nil
As at March 31, 2025	30,00,000

2.04 Other Equity

Particulars	31.03.2025	31.03.2024
Surplus/(Deficit) in the statement of profit and loss	(4,72,550.45)	(4,60,680.95)
Changes in accounting policy or prior period errors		
Add: Profits/Loss during the year	(3,292.07)	(11,869.50)
Less: Sale of Subsidiary		
Add: Other Comprehensive Income		
Closing Balance(A)	(4,75,842.52)	(4,72,550.45)

For SAI INDUSTRIES LIMITED

Director

Director

For SAI INDUSTRIES LIMITED

Director

Director



The Management has identified the following Companies and Individuals as related parties of the Company for the year ended 31st March, 2025 as required by Ind AS 24 – "Related Party Disclosures":

Key Management Personnel	Relatives of Key Management Personnel	Enterprises owned or significantly influenced by key management personnel or their relatives
Ajeet		
Narender		
Vogender		

Details of transactions in the ordinary course of Business:	(Amount in "000")
Particulars	Total
Key Management Personnel	Relatives of Key Management Personnel
Enterprises owned or significantly influenced by key management personnel or their relatives	
Volume of Transactions	
Sitting Fees	-
	-
	-
Total	-
	-
	-
	-
	-



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For SAI INDUSTRIES LIMITED

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Director

1.1 Basis of Preparation

The Financial Statements have been prepared in accordance with Indian Accounting Standards (Ind-AS) notified under section 133 of the Companies Act 2013 (The Companies (Indian Accounting Standards) Rules, 2015) and comply in all material aspects with their provisions.

1.2 Classification of Assets and Liabilities

All assets and liabilities are classified as current or non-current as per the Company's normal operating cycle and other criteria set out in Ind-AS 1 notified under the Companies (Indian Accounting Standards) Rules, 2015. Based on the nature of products and the time between the acquisition of assets for processing and their realization in cash and cash equivalents, twelve months has been considered by the Company for the purpose of current/ non-current classification of assets and liabilities. However certain liabilities such as trade payables and some accruals for employee and other operating costs are part of the working capital used in the Company's normal operating cycle, accordingly classified as current liabilities.

1.3 Accounting Estimates and Judgements

Due to the nature of the Company's operations, critical accounting estimates and judgements principally relate to the:

- * Tangible fixed assets (estimate useful life);

The management of the Company makes assumptions about the estimated useful lives, depreciation methods or residual values of items of property, plant and equipment could impact the results of the Company based on past experience and information currently available. In addition, the management assesses annually whether any indications of impairment of intangible assets and tangible assets. The management of the Company believe that on balance sheet date no impairment indications were existing.

The management of the Company believe that the inventory balances on hand could be sold to the third parties at the disclosed value.

Furthermore, the management believe that the net carrying amount of trade receivables is recoverable based on their past experience in the market and their assessment of the credit worthiness of debtors at 31st March 2018.

1.4 Presentation of Income statement

The Income statement is presented in the form based on the nature of expense and classifies expenses according to their function. Further detailed analyses of expenses are provided in notes to the financial statements.

1.5 Inventories

As per Ind AS-2, all inventories are valued at Cost or Net Realisable Value whichever is less. Inventories are valued as per Ind AS 32.

1.6 Property, Plant and Equipment

Furniture, plant and equipment held for use in the business or for administrative purposes are stated at historical cost or deemed cost less accumulated depreciation and any accumulated impairment losses. Cost comprises of purchase price and any directly attributable cost of bringing the assets to its working condition for its intended use.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

1.7 Impairment of Assets

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogendra

Director



Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

1.8 Depreciation

Depreciation on fixed assets is provided on written down value method. Depreciation is provided based on useful life of assets as prescribed in schedule II to the Companies Act, 2013.

1.9 Investments and other financial assets

(a) Classification

The investments and other financial assets has been classified as per Company's business model for managing the financial assets.

(b) Measurement

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income.

(b.1) Equity instruments

The Company subsequently measures all equity investments at fair value. Where the group's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss. Dividends from such investments are recognised in profit or loss as other income when the Company's right to receive payments is established.

Changes in the fair value of financial assets at fair value through profit or loss are recognised in other gain/ (losses) in the statement of profit and loss. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

(c) Derecognition of financial assets

A financial asset is derecognised only when

(c.2) Dividends

Dividends are recognised in profit or loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the group, and the amount of the dividend can be measured reliably.

1.10 Cash and Cash Equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

1.11 Trade Receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

For SAI INDUSTRIES LIMITED

Ajays

Director

For SAI INDUSTRIES LIMITED

Yoginder

Director



1.12 Provisions-

Provisions are recognised when the company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

1.13 Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable.

1.14 Finance Income

Finance income comprises interest receivable on funds invested, dividend income, foreign exchange gains and losses. Interest income is recognized in the income statement as it accrues, taking into account the effective yield on the asset. Dividend income is recognized in the income statement on the date the entity's right to receive payments is established.

1.15 Income Taxes

The income tax expense is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

1.16 Borrowing Costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

1.17 Contingent Liability

Contingent Liability, if material, are disclosed by way of Notes.

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogender

Director



(Amount in "00")

Annexure-1
Loan from Others

	31.3.2025	31.3.2024
Raghupati goods private limited	1,15,000.00	1,15,000.00
Subhlaxmi investment advisory pvt ltd	-	6,974.00
Real Value Infotech Projects Pvt Ltd	7,10,000.00	-
	8,25,000.00	1,21,974.00

Annexure-2
Sundry Creditors for Expenses

	31.3.2025	31.3.2024
Beetal Financial & Computer Services Pvt.	-	254.90
Zeal Advertising Pvt. Ltd.	142.30	155.53
Ajay	155.00	-
	297.30	410.43

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogendra

Director



SAI INDUSTRIES LIMITED			
Notes to Financial Statements for the year ended 31st March, 2025			
Ratio Analysis			
	Rs. in Hundred	Rs. in Hundred	
Current Ratio			
Particulars	31.03.2025	31.03.2024	
	Rs. in Hundred	Rs. in Hundred	
Current Assets			
Cash & bank equivalents	225.22	202.43	
Trade Receivables	-	-	
Short Term Loans & Advances	-	-	
Total	225.22	202.43	
Current Liabilities			
Trade Payables	-	-	
Other Current Liabilities	297.58	412.43	
Total	297.58	412.43	
	0.755	0.492	
Debt Equity Ratio			
Particulars	31.03.2025	31.03.2024	
Total Debt	8,56,980.00	2,21,974.00	
Total	8,56,980.00	2,21,974.00	
Shareholders Equity	-1,75,791.54	-1,75,791.54	
Total	-1,75,791.54	-1,75,791.54	
	-0.02	-0.09	
Debt Service Coverage Ratio			
Particulars	31.03.2025	31.03.2024	
Service Available for Debt Service			
Net Profit after Tax	-3,292.07	-11,869.58	
Depreciation	-	-	
Interest	-	-	
Profit on Sale of Assets	-3,292.07	-11,869.58	
Debt Service			
Interest	-	10,624.00	
Loan Payments	-	-	
Principal Repayments	-	-	
Total	-	10,624.00	
	-	-0.32	
Return On Equity Ratio			
Particulars	31.03.2025	31.03.2024	
Net Profit After Tax	-3,292.07	-11,869.58	
Total	-3,292.07	-11,869.58	
Average Shareholders Equity			
Opening Total Equity (a)	2,96,799.11	2,96,799.11	
Add: Closing Total Equity (b)	2,64,791.11	2,64,791.11	
Avg Shareholders Equity - (a+b)/2	2,80,795.11	2,80,795.11	
	-1%	-4%	
Net Capital Turnover Ratio			
Particulars	31.03.2025	31.03.2024	
Net Sales	-	-	
Total	-	-	
Working Capital	225.22	202.43	
Total	225.22	202.43	
	-	-	
Return on Investment			
Particulars	31.03.2025	31.03.2024	
Interest Income	-	-	
Total	-	-	
Investment	-	-	
Total	-	-	
	-	-	
Inventory Turnover Ratio			
Particulars	31.03.2025	31.03.2024	
Cost of Goods Sold			
Opening Stock	-	-	
Add: Purchase	-	-	
Add: Closing Stock	-	-	
Total	-	-	
Inventory			
Opening Stock	-	-	
Add: Closing Stock	-	-	
Total	-	-	
Total/2	-	-	
Trade Receivables Turnover Ratio			
Particulars	31.03.2025	31.03.2024	
Net Credit Sales	-	-	
Total	-	-	
Average Trade Receivables			
Opening Receivables	-	-	
Add: Closing Receivables	-	-	
Total/2	-	-	
Trade Payables Turnover Ratio			
Particulars	31.03.2025	31.03.2024	
Net Credit Purchases	-	-	
Total	-	-	
Average Trade Payables			
Opening Payables	-	-	
Add: Closing Payables	-	-	
Total/2	-	-	
Net Profit Ratio			
Particulars	31.03.2025	31.03.2024	
Net Profit	-3,292.07	-11,869.58	
Total	-3,292.07	-11,869.58	
Net Sales	-	-	
Total	-	-	
Return on Capital Employed			
Particulars	31.03.2025	31.03.2024	
Profit Before Interest & Tax	-3,292.07	-11,869.58	
Total	-3,292.07	-11,869.58	
Capital Employed	-1,75,791.54	-1,75,791.54	
Total	0.02	0.66	

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogendra

Director



SAI INDUSTRIES LIMITED

Notes to forming part of the Financial Statement for the year ended 31st March, 2025

RATIOS	NUMERATOR	DENOMINATOR	31.03.2025	31.03.2024	% Change	REASONS FOR SUCH VARIATIONS
(a) Current Ratio (Times)	Current Assets	Current Liabilities	0.7508	1.2241	-63.04	the cash & cash equivalent is less in on closing date as compare to previous year.
(b) Debt-Equity Ratio (Times)	Total Debt	Total Equity	-4.6068	-0.6939	84.94	N/A
(c) Debt Service Coverage Ratio (Times)	Earnings for debt service = Net Profit after tax- Non-cash operating expenses (depreciation and amortisation)+ Finance Cost+ other adjustments like Loss on sale of property, plant and equipment	Debt service = Interest & Lease Payments + Principal Repayments	0.0000	-1.1162		The company does not have incurred any debt service, so the ratio is not applicable.
(d) Return on Equity Ratio (%)	Net Profit after taxes -Preference Dividend (if any)	Average Shareholders Equity	-0.0118	-0.0460	-260.55	DECREASED IN LOSS DUE TO DECREASE IN ALL EXPENSES
(e) Inventory turnover ratio (Times)	Cost of goods sold	Average Inventory	N.A.	N.A.	N.A.	The company have not sold or purchased any product during the year. Hence this ratio is not applicable.
(f) Trade Receivables turnover ratio (Times)	Net Credit Sale	Average Trade Receivable	N.A.	N.A.	N.A.	The company have not sold or purchase any product during the year. Hence this ratio is not applicable.
(g) Trade payables turnover ratio (Times)	Net Credit Purchase	Average Trade Payables	N.A.	N.A.	N.A.	The company have not sold or purchase any product during the year. Hence this ratio is not applicable.
(h) Net capital turnover ratio (Times)	Net Sales	Working capital = Current assets - Current liabilities	N.A.	N.A.	N.A.	The company have not sold or purchased any product during the year. Hence this ratio is not applicable.
(i) Net profit ratio (%)	Net Profit	Net Sales	N.A.	N.A.	N.A.	The company had not sold any product during the year. Hence this ratio is not applicable.
(j) Return on Capital employed (%)	Earnings before interest and taxes	Capital Employed = Tangible Net worth + Total long term borrowings + Deferred Tax Liability	0.0003	0.0000	95.25	The company had not sold any product during the year.
(k) Return on Investment (%)	Interest	Average Investments	N.A.	N.A.	N.A.	The company had not sold any product during the year.

For SAI INDUSTRIES LIMITED

Ajay

Director

For SAI INDUSTRIES LIMITED

Yogendra

Director



THANK YOU

SAI INDUSTRIES LIMITED

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